Modern Sales Pros

# Masterclass: Blueprint To Quota

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## MSP UNIVERSITY: GET YOUR PHD IN PIPEGEN

Apr 13 - 15 | 9 AM - 4 PM PST





## CONCERT

Commission smarter.

#### **About Concert**

Unlock performance and predictability through the science of comp





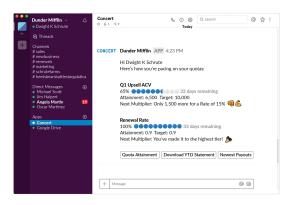








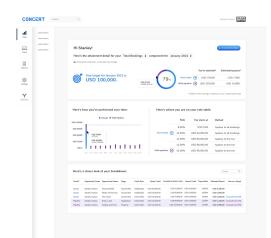
## Give Real-Time Feedback



## Set Smarter Targets



## Build Habits for Success



### **Agenda**

- What is the Blueprint to Quota?
- Building Your Blueprint
- Using the Blueprint to Build Habits
- Hit Quota: The Takeaways
- Q&A



## What is the Blueprint to Quota?

### The Blueprint to Quota

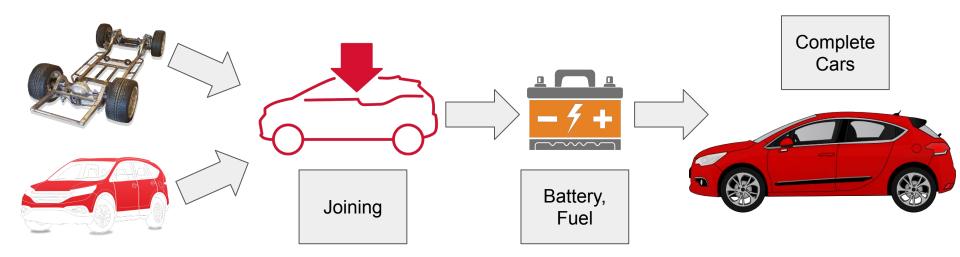
## What your team needs to do, and when they need to do it to hit quota

Your Blueprint to Quota			CONCERT
During this time period	You need this many deals	At this stage or later	With a total pipeline value of
March 21 - April 15	59	MQL	\$1,233,833.00
April 15 - April 25	25	SQL	\$530,548.00
April 25 - May 12	14	SQO	\$297,107.00
May 12 - June 16	10	Demo	\$216,888.00
June 16 - June 30	7	<u>Proposal</u>	<u>\$164,835.00</u>
	6	Closed Won	\$150,000.00



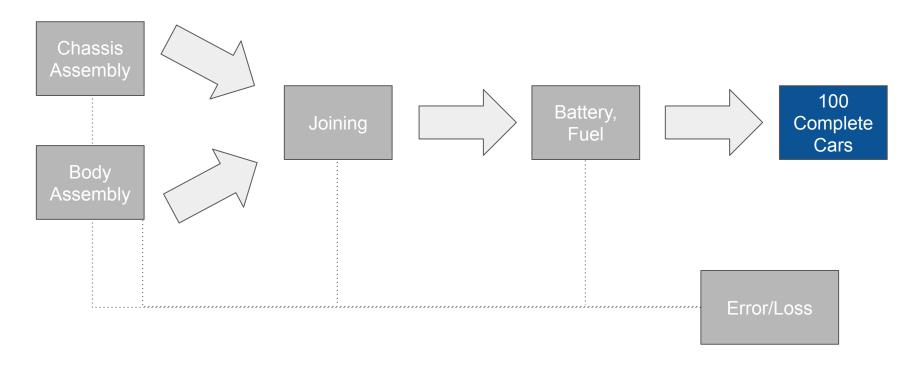
### Imagine you're a car manufacturer

Chassis Assembly



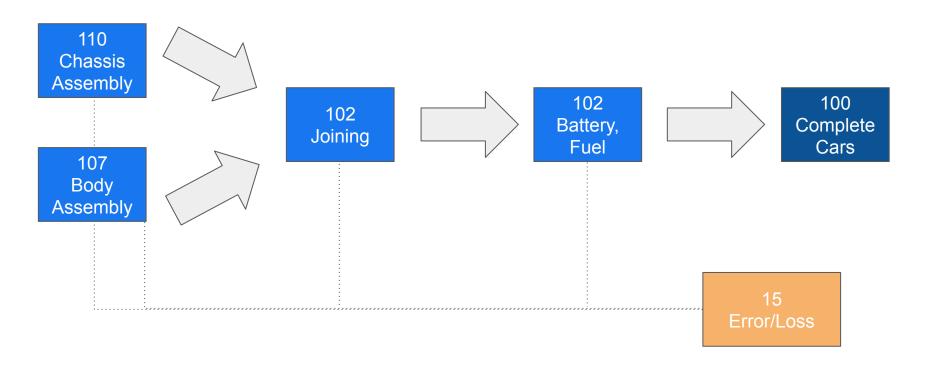
Body Assembly

### Your forecast says you need 100 cars



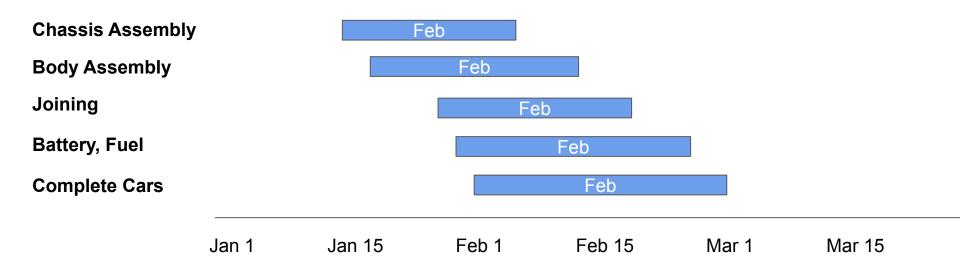


### You would make sure you're doing the right things...

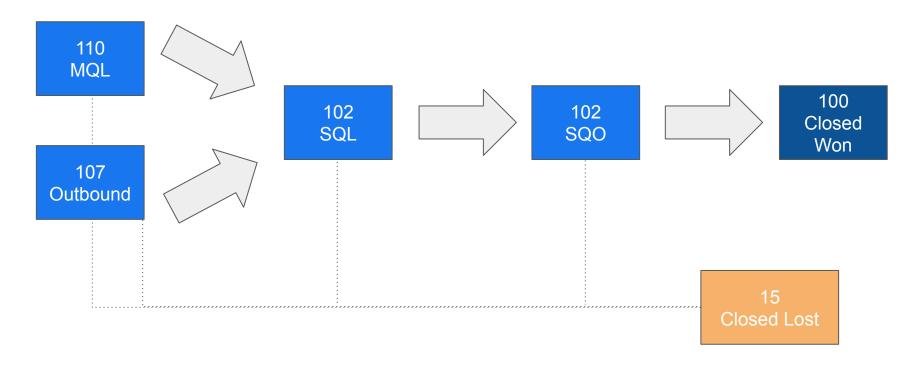




### ...at the right time, in order to hit your forecast

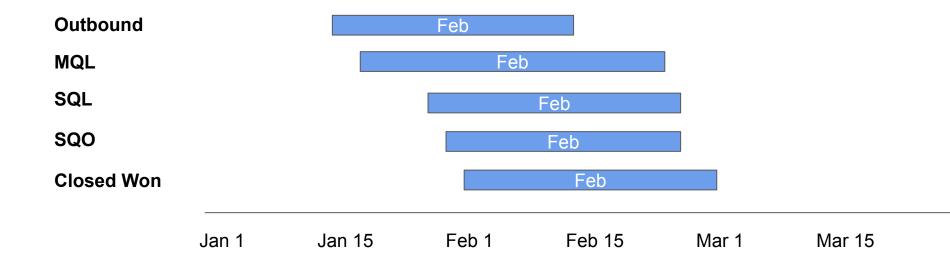


### Do your reps know what they need to do to hit quota?

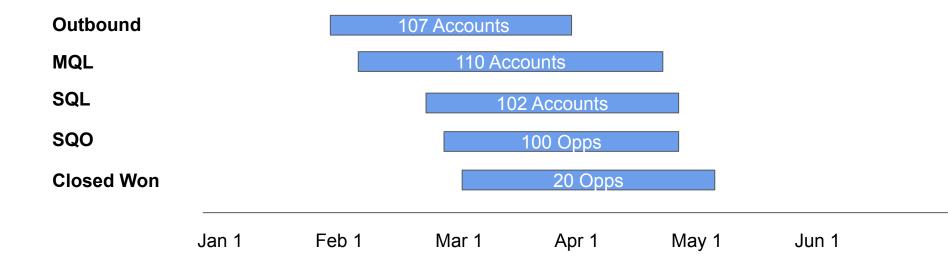




### And when they need to do it?



### Each step of the process is delivered over time





## **Building the Blueprint**

### **Concert's Blueprint to Quota Tool**

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### **Step 1: Input Quota and ASP**

#### Tips:

- As you fill this out, your assumptions don't need to be perfect
  - Speed and simplicity are better than precision
- Each Blueprint matches a single sales process
  - Create separate versions by vertical/ASP
- Individualize if you can, each person's path to quota can look different

Quota	\$150,000.00
Average Sales Price	\$28,000.00
Quota Period End Date	6/30/2021

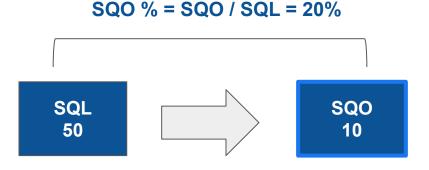


### **Step 2: Enter Pipeline Metrics**

#### Tips:

- Rename Stages to match your process
- Days in Stage represent days until the deal moves forward or is lost
- Use simple conversion rate math (see right)

Stage Name	Days in Stage	Conversion rate to next stage
MQL	25	43%
SQL	10	56%
SQO	17	73%
Demo	35	76%
Proposal	14	91%
Closed Won	101	





### Track progress against your Blueprint

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#### Tip:

 Think about how you will give visibility to reps. CRMs don't always make reporting on stage history easy.



## Using the Blueprint to Build Habits



### Learning and process is not as fun as winning

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### And more importantly, we don't like negative feedback!



#### In this example, 53 of your MQLs will be lost

- "The process isn't working"
- "I'm wasting my time"

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### The Impact of Negative Feedback

Say the colors of the fonts out loud:

Red Green Purple



### Now try it again

Say the colors of the fonts out loud:

Blue Green Red

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### Now you know we're tricky, try it again

Say the colors of the fonts out loud:

Purple Red Purple



### This is the Stroop Test

It has been proven that mixed signals make tasks harder to complete.

Through those exercises, there are 3 observations:

- 1. We are fastest when color and text match
- 2. We are slowest the first time we get a mismatch
- 3. We get faster every subsequent mismatch because our brains rewrite the process



### Each rep rewrites the sales process every day

#### In this example, 53 losses results in 53 process rewrites

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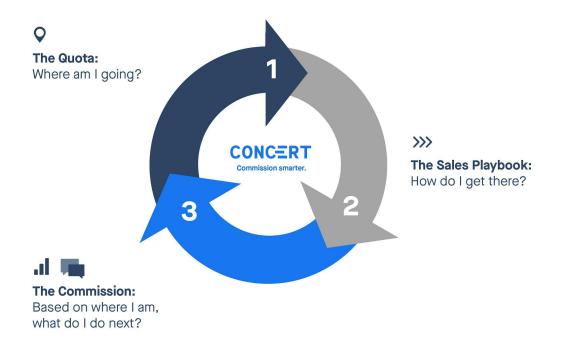


### **Break through this by building habits**

- 1. Target: focuses you on a goal
- 2. Routine: you know what you need to do to get there
- 3. **Rewards**: the routine is worth it



### Start paying on pipeline metrics!





### **Bonus Pipeline Management Tips**



#### Ask questions like:

- Are we doing the right things to hit quota?
- Where can we optimize?



#### How is it built?

- # is usually number of opps/activities
- Bottom up



#### **Key fields**

- Number of Opps
- Stage
- Stage Exit Criteria



### **Takeaways**



### Build a blueprint for each rep to hit quota

Most reps don't know the leading indicators



 Add incentives to form habits
Pipeline management isn't a monthly check-in, it's a daily routine



### Review your pipeline conversations

Review your pipering conting
Minimize the time spent on forecasting



### **Questions?**

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### **Thank You!**

Another thank you to Sanj for presenting and to Concert for sponsoring this incredible content.

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